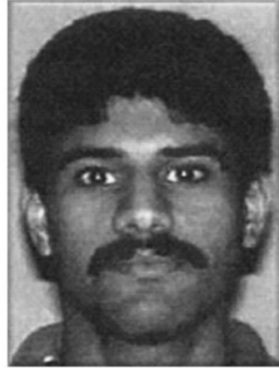




Khalid Almihdhar



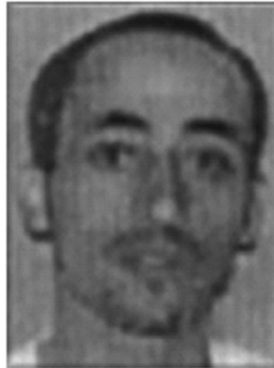
Majed Moqed



Nawaf Alhazmi



Salem Alhazmi



Hani Hanjour



Figure 2.1 Terrorists aboard Flight #77 that crashed into the Pentagon on September 11, 2001. (American Airlines #77 Boeing 8.10 a.m. Departed Dulles for Los Angeles 9.39 a.m. Crashed into Pentagon.)



Figure 2.2 Twin Towers rubble after the collapse. (www.whitehouse.gov.)



Figure 2.3 National Guard members at Twin Towers disaster site. (www.fema.gov.)



Figure 2.4 The Pentagon after the fires were extinguished. (www.fema.gov.)



Figure 2.5 United Flight 93 in Shanksville, Pennsylvania. (www.fema.gov)



Figure 2.7 Workers in the rubble of the Twin Towers. (www.fema.gov)

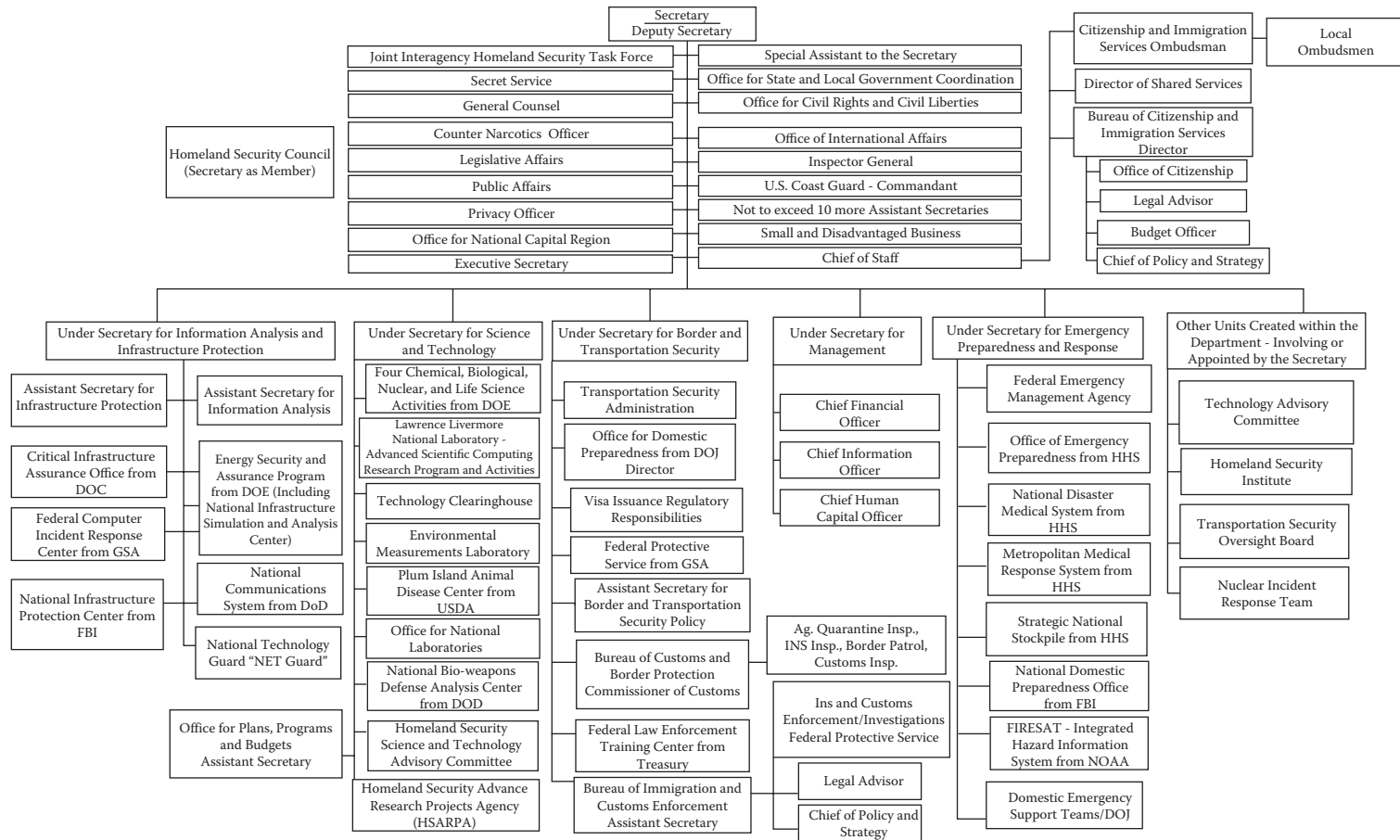


Figure 2.9 DHS organizational chart in 2008.

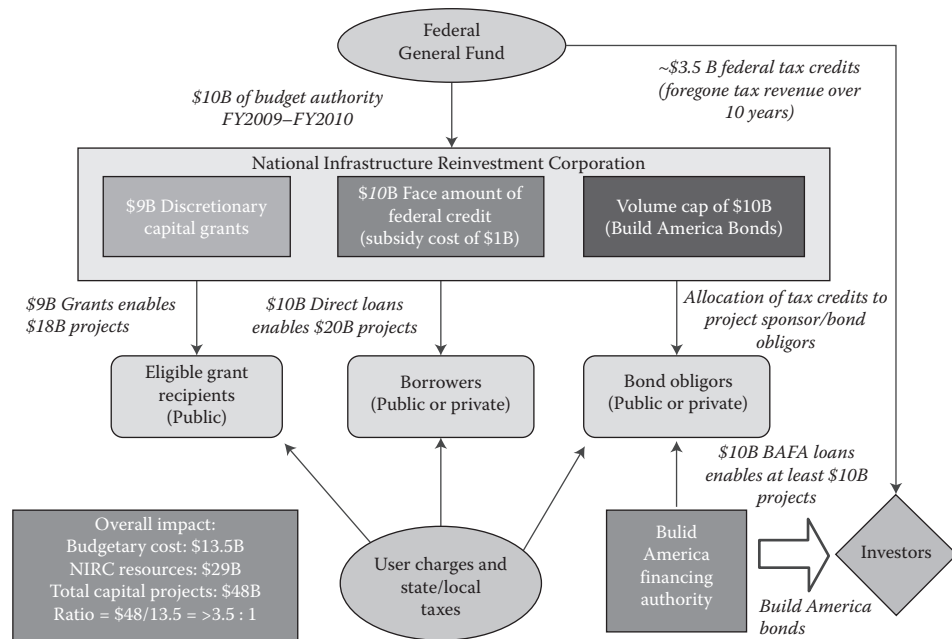


Figure 2.10 National infrastructure bank: slowly taking shape. (From NIRC draft legislation summary.)

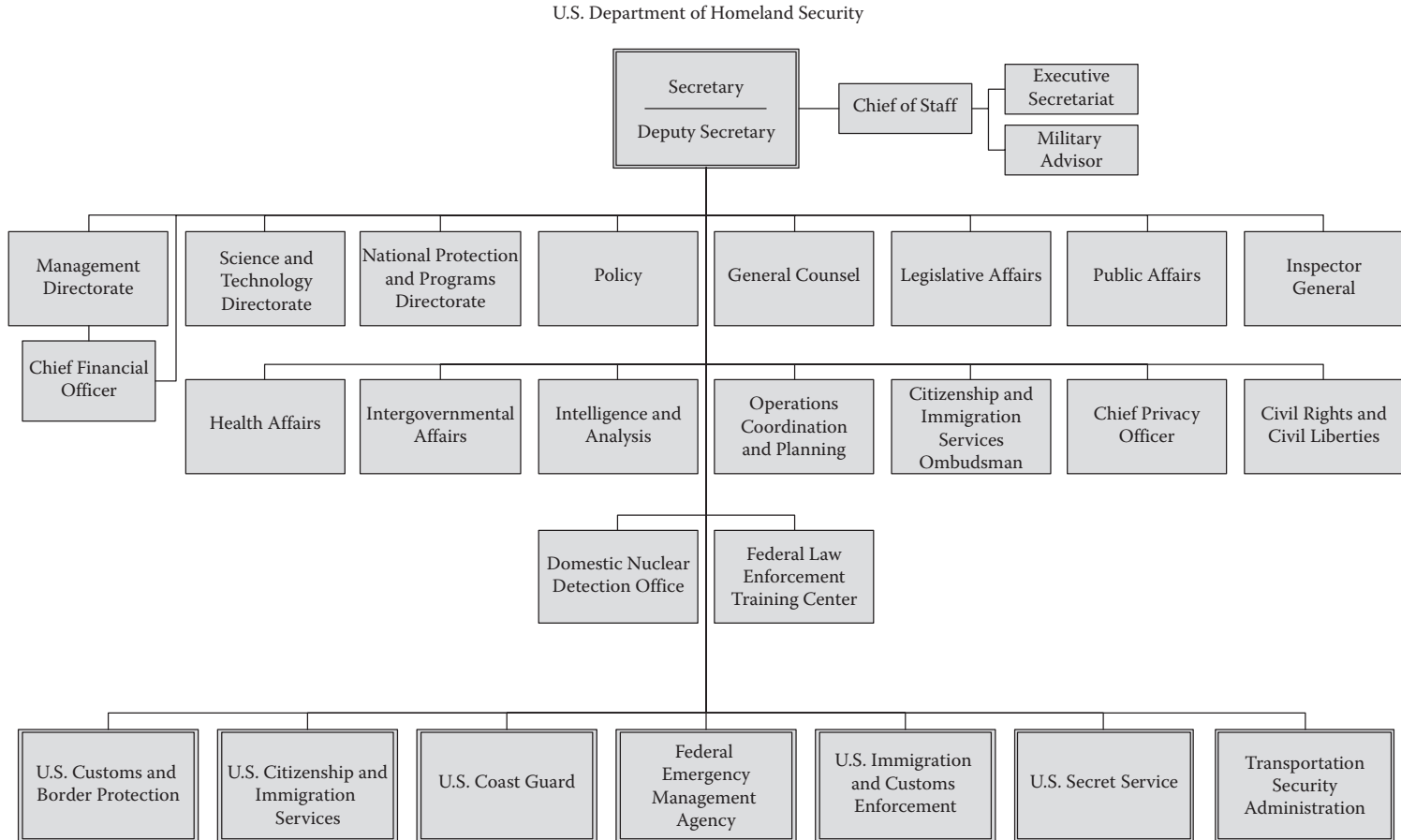


Figure 2.11 DHS organizational chart as of April 1, 2012.

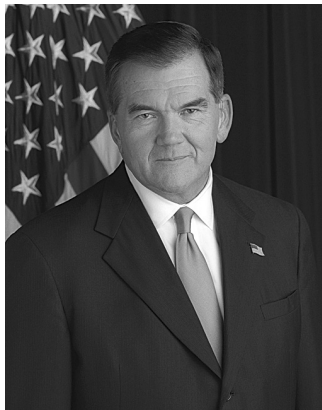


Figure 2.12 Thomas Ridge, the first secretary of DHS.

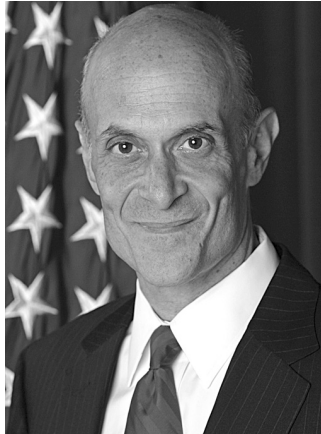


Figure 2.13 Michael Chertoff.



Figure 2.14 Janet Napolitano, the third secretary of Homeland Security.



Figure 2.15 Advanced imaging technology (AIT) in use by TSA. (www.tsa.gov)



Figure 2.16 FPS logo.



Figure 2.17 DHS Cyber Storm participants, September 2010. (www.dhs.gov.)

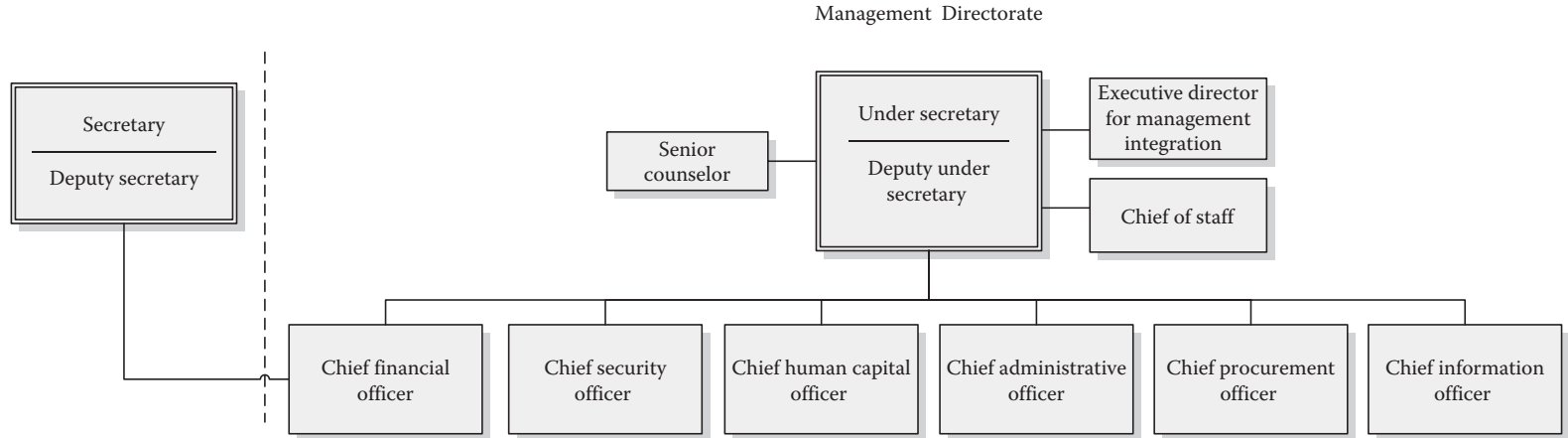


Figure 2.18 Management Directorate organizational chart.



Figure 2.19 U.S. Coast Guard approaching a cargo ship.



Figure 2.20 Coast Guard officer approaching the Twin Towers disaster site.



Figure 2.21 U.S. Secret Service agents on duty.



Figure 2.22 National Threat Assessment Center logo.

CODE★ADAM★ALERT

To help protect children in federal facilities, the U.S. General Services Administration with the Federal Protective Service, has adopted the “Code Adam” Program. These are the steps to follow when an alert is announced that a child is missing.

Step 1 Obtain a detailed description of the child:

- Name, age, gender, and race
- Weight, height, hair and eye color
- Describe what the child is wearing, specifically the color and type of clothing including shoe color and style.

Step 2 Report information about the missing child to the Federal Protective Service or security guards on duty. If no security guard, contact on-site facility manager or delegated official. They will activate the “Code Adam” alert to all building tenants. Also, place a courtesy call to local police (911) to report missing child.

Step 3 Security officials will conduct a search of the building. Tenants might be asked to assist with the search. Please cooperate with security.

Step 4 If the child is found with someone other than Parent or Guardian, use reasonable efforts to delay the departure of the person accompanying the child, but do not put yourself or others at risk. If possible, notify security officials and describe the identity of the person accompanying the child.

Step 5 When a child is found, bring child to security officials or on-site facility manager. They will reunite child with Parent or Guardian. Security personnel will cancel “Code Adam” alert. If child is not found, security officials or on-site facility manager will contact local police again reporting any additional information.



Figure 2.23 Code Adam alert flyer.



Figure 2.24 Federal Law Enforcement Training Center in Glynn, Georgia.



Figure 2.25 FLETC training exercise.



Figure 2.26 Trainee in gear ready for an exercise at the Federal Law Enforcement Training Center.

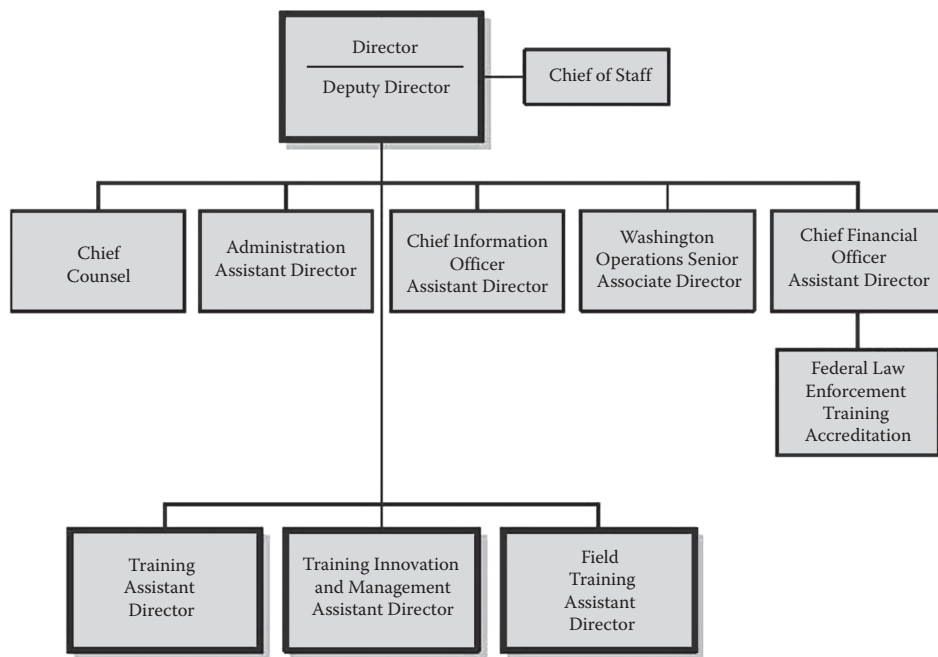


Figure 2.27 Federal Law Enforcement Training Center organizational chart.

8:00 a.m.—American Airlines Flight 11, Boeing 767 with 92 people on board, takes off from Boston's Logan International Airport for Los Angeles.

8:14 a.m.—United Air Lines Flight 175, Boeing 767 with 65 people on board, takes off from Boston's Logan airport for Los Angeles.

8:21 a.m.—American Airlines Flight 77, Boeing 757 with 64 people on board, takes off from Washington Dulles International Airport for Los Angeles.

8:40 a.m.—Federal Aviation Administration notifies North American Aerospace Defense Command's Northeast Air Defense Sector about suspected hijacking of American Flight 11.

8:41 a.m.—United Air Lines Flight 93, Boeing 757 with 44 people on board, takes off from Newark International Airport for San Francisco.

8:43 a.m.—FAA notifies NORAD's Northeast Air Defense Sector about suspected hijacking of United Flight 175.

8:46 a.m.—American Flight 11 crashes into north tower of World Trade Center.

9:03 a.m.—United Flight 175 crashes into south tower of World Trade Center.

9:08 a.m.—FAA bans all takeoffs nationwide for flights going to or through New York airspace.

9:17 a.m.—FAA closes down all New York City-area airports.

9:21 a.m.—All bridges and tunnels into Manhattan closed.

9:24 a.m.—FAA notifies NORAD's Northeast Air Defense Sector about suspected hijacking of American Flight 77.

9:26 a.m.—FAA bans takeoffs of all civilian aircraft.

9:31 a.m.—In Sarasota, FL, President Bush calls crashes an "apparent terrorist attack on our country."

9:40 a.m. (approx.)—American Flight 77 crashes into Pentagon.

9:45 a.m.—FAA orders all aircraft to land at nearest airport as soon as practical. More than 4500 aircraft in air at the time. This is the first time in U.S. history that nationwide air traffic is suspended.

9:48 a.m.—U.S. Capitol and White House's West Wing evacuated.

9:57 a.m.—President Bush leaves Florida.

9:59 a.m.—South tower of World Trade Center collapses.

10:07 a.m. (approx.)—United Flight 93 crashes in a field in Shanksville, PA, southeast of Pittsburgh.

10:28 a.m.—North tower of World Trade Center collapses.

10:50 a.m.—New York's primary elections, scheduled for Sept. 11, are postponed.

10:56 a.m.—Palestinian leader Yasser Arafat speaks in Gaza: "First of all, I am offering my condolences, the condolences of the Palestinian people, to their American President, President Bush, to his government, to the American people, for this terrible time. We are completely shocked, completely shocked. Unbelievable."

11:00 a.m.—New York City Mayor Rudolph W. Giuliani orders the evacuation of lower Manhattan south of Canal Street.

11:04 a.m.—The United Nations is fully evacuated.

12:04 p.m.—Los Angeles International Airport, the destination of three of the hijacked airplanes, is closed and evacuated.

12:15 p.m.—San Francisco International Airport, the destination of United Airlines Flight 93, which crashed in Pennsylvania, is closed and evacuated.

12:30 p.m.—The FAA says 50 flights are in U.S. airspace, but none are reporting any problems.

1:04 p.m.—From Barksdale Air Force base in Louisiana, Bush announces U.S. military on high-alert worldwide: "Make no mistake: The United States will hunt down and punish those responsible for these cowardly acts."

1:37 p.m.—Bush leaves Barksdale for Offutt Air Force Base, near Omaha, NE.

2:51 p.m.—Navy dispatches missile destroyers to New York, Washington.

3:07 p.m.—Bush arrives at U.S. Strategic Command at Offutt Air Force Base in Nebraska.

4:36 p.m.—Bush leaves Offutt Air Force Base aboard Air Force One to return to Washington.

Figure 2.6 Chronology of the key events of September 11, 2001 (all times Eastern).

September 11

- America attacked
- Department of Defense begins combat air patrols over U.S. cities
- Department of Transportation grounds all U.S. private aircraft
- FEMA activates Federal Response Plan
- U.S. Customs goes to Level 1 alert at all border ports of entry
- HHS activates (for the first time ever) the National Disaster Medical System, dispatching more than 300 medical and mortuary personnel to the New York and Washington, DC areas, dispatching one of eight 12-h emergency “push packages” of medical supplies, and putting 80 Disaster Medical Assistance Teams nationwide and 7000 private sector medical professionals on deployment alert
- Nuclear Regulatory Commission advises all nuclear power plants, nonpower reactors, nuclear fuel facilities, and gaseous diffusion plants go to the highest level of security. All complied
- President orders federal disaster funding for New York
- FEMA deploys National Urban Search and Rescue Response team
- FEMA deploys US Army Corp of Engineers to assist debris removal

September 12

- FEMA deploys emergency medical and mortuary teams to NY and Washington
- FAA allows limited reopening of the nation’s commercial airspace system to allow flights that were diverted on September 11 to continue to their original destinations

September 13

- President orders federal aid for Virginia
- Departments of Justice and Treasury deploy Marshals, Border Patrol, and Customs officials to provide a larger police presence at airports as they reopen

September 14

- President proclaims a national emergency (Proc. 7463)
- President orders ready reserves of armed forces to active duty
- FBI releases list of nineteen suspected terrorists

September 17: Attorney General directs the establishment of 94 Anti-Terrorism Task Forces, one for each United States Attorney Office

September 18

- President signs authorization for Use of Military Force bill
- President authorizes additional disaster funding for New York

September 20: President addresses Congress, announces creation of the Office of Homeland Security and appointment of Governor Tom Ridge as director

September 21: HHS announces that more than \$126 million (part of \$5 billion the President released for disaster relief) is being provided immediately to support health services provided in the wake of the attacks

September 22: President signs airline transportation legislation, providing tools to assure the safety and immediate stability of our Nation’s commercial airline system, and establish a process for compensating victims of the terrorist attacks

September 25: The first of approximately 7200 National Guard troops begin augmenting security at 444 airports

Figure 2.8 Administration Homeland Security action during September 2001.